# Exhibit 300: Capital Asset Plan and Business Case Summary Part I: Summary Information And Justification (All Capital Assets)

Section A: Overview (All Capital Assets)

1. Date of Submission: 2010-03-19 15:20:31

2. Agency: 023

3. Bureau: 30

4. Name of this Investment: GSA SmartCard\_HSPD12 Program

5. Unique Project (Investment) Identifier: 023-30-01-12-01-1050-00

- 6. What kind of investment will this be in FY 2011?: Operations and Maintenance
  - Planning
  - Full Acquisition
  - Operations and Maintenance
  - Mixed Life Cycle
  - Multi-Agency Collaboration
- 7. What was the first budget year this investment was submitted to OMB? \*
- 8. Provide a brief summary and justification for this investment, including a brief description of how this closes in part or in whole an identified agency performance gap; this description may include links to relevant information which should include relevant GAO reports, and links to relevant findings of independent audits.

This investment is made to meet the requirements of Homeland Security Presidential Directive 12 (HSPD12), Policy for a Common Identification Standard for Federal Employees and Contractors as implemented by OMB Memorandum M-05-25, Implementation of HSPD-12. It is directed at improving security and efficiency of access to Federal Buildings and Information Systems, and provides basic access control security which prevents unauthorized intrusion and permits safe and easy access by authorized individuals. The investment provides for the organizational changes in verifying an individual's suitability for employment by the Federal Government by conducting background investigations such as the National Agency Check with written Inquires (NACI) prior to access to facilities and information systems as well as the actual production of HSPD-12 compliant credentials (which are acquired though a shared service provider in accordance with OMB wishes). The investment also provides for a program management office which facilitates the various stakeholder groups working on such things as using the HSPD-12 credential for logical (network) access and physical (building) access, modifying contractual language to insure that HSPD-12 investigation requirements are satisfied for contractor personnel, and that tenant agencies of the Public Building Service (such as Congressional and Judicial offices) are considered in the implementation of HSPD-12.

- a. Provide here the date of any approved rebaselining within the past year, the date for the most recent (or planned)alternatives analysis for this investment, and whether this investment has a risk management plan and risk register.
- 9. Did the Agency's Executive/Investment Committee approve this request? \* a.If "yes," what was the date of this approval? \*
- 10. Contact information of Program/Project Manager?
  - Name: \*
  - Phone Number: \*
  - Email: '

#### 11. What project management qualifications does the Project Manager have? (per FAC-P/PM)? \*

- Project manager has been validated according to FAC-PMPM or DAWIA criteria as qualified for this investment.
- Project manager qualifications according to FAC-P/PM or DAWIA criteria is under review for this investment.
- Project manager assigned to investment, but does not meet requirements according to FAC-P/OM or DAWIA criteria.
- Project manager assigned but qualification status review has not yet started.
- No project manager has yet been assigned to this investment.

## 12. If this investment is a financial management system, then please fill out the following as reported in the most recent financial systems inventory (FMSI):

Financial management system name(s)	System acronym	Unique Project Identifier (UPI) number		
*	*	*		

- a. If this investment is a financial management system AND the investment is part of the core financial system then select the primary FFMIA compliance area that this investment addresses (choose only one): \*
  - o computer system security requirement;
  - internal control system requirement;
  - o core financial system requirement according to FSIO standards;
  - Federal accounting standard;
  - U.S. Government Standard General Ledger at the Transaction Level;
  - o this is a core financial system, but does not address a FFMIA compliance area;
  - Not a core financial system; does not need to comply with FFMIA

Section B: Summary of Funding (Budget Authority for Capital Assets)

1.

Table 1: SUMMARY OF FUNDING FOR PROJECT PHASES (REPORTED IN MILLIONS) (Estimates for BY+1 and beyond are for planning purposes only and do not represent budget decisions)									
	PY1 and earlier	PY 2009	CY 2010	BY 2011	BY+1 2012	BY+2 2013	BY+3 2014	BY+4 and beyond	Total
Planning:	*	*	*	*	*	*	*	*	*
Acquisition:	*	*	*	*	*	*	*	*	*
Subtotal Planning & Acquisition:	*	*	*	*	*	*	*	*	*
Operations & Maintenance :	*	*	*	*	*	*	*	*	*
Disposition Costs (optional):	*	*	*	*	*	*	*	*	*
SUBTOTAL:	*	*	*	*	*	*	*	*	*
		Government F	TE Costs sh	ould not be ir	ncluded in the	amounts pro	ovided above.		
Government FTE Costs	*	*	*	*	*	*	*	*	*
Number of FTE represented by Costs:	*	*	*	*	*	*	*	*	*
TOTAL(inclu ding FTE costs)	*	*	*	*	*	*	*	*	*

2. If the summary of funding has changed from the FY 2010 President's Budget request, briefly explain those changes:

\*

#### Section C: Acquisition/Contract Strategy (All Capital Assets)

1.

Table 1: Contracts/Task Orders Table											
Contract or Task Order Number	Type of Contract/Task Order (In accordance with FAR Part 16)	Has the contr act been awar ded (Y/N)	If so what is the date of the award? If not, what is the planned award date?	Start date of Contract/T ask Order	End date of Contract/T ask Order	Total Value of Contract/ Task Order (M)	Is this an Inter agen cy Acqu isitio n? (Y/N)	Is it perfo rman ce base d? (Y/N)	Com petiti vely awar ded? (Y/N)	What, if any, alternativ e financing option is being used? (ESPC, UESC, EUL, N/A)	Is EVM in the contr act? (Y/N)
GS-35F-4338D/GST0007A C3022	Fixed Labor Hour	Υ	2008-11-12	2008-11-13	2009-09-30	\$1,340.8	*	*	*	*	*
GS07F0823N/P-00-05-CY- 0029	Fixed Labor Hour	Υ	2008-09-19	2008-09-19	2009-12-22	\$24.5	*	*	*	*	*
GS-35F-0615S/GST0007A C4141	Fixed Labor Hour	Υ	2008-09-11	2008-09-12	2009-08-22	\$87.6	*	*	*	*	*
26355GSN	MOU with GSA FAS MSO for production of PIV Credentials	Υ	2006-09-20	2006-09-20	2009-10-27	\$5,821.5	*	*	*	*	*
GS-35F-0060L	Fixed Labor Hour	Υ	2009-09-20	2009-09-21	2010-09-19	\$2,696.0	*	*	*	*	*

- 2. If earned value is not required or will not be a contract requirement for any of the contracts or task orders above, explain why:
- 3. Is there an acquisition plan which reflects the requirements of FAR Subpart 7.1 and has been approved in accordance with agency requirements?  $^{\ast}$ 
  - a. If "yes," what is the date? \*

#### Section D: Performance Information (All Capital Assets)

		Tab	ole 1: Performano	ce Information Ta	ıble		
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
2009	4.Innovation:De velop new and better ways of conducting business that result in more productive and effective Federal policies and administrative operations.	•	*	Time to grant building and initial IT access.	35 days under old system.	Reduce to 10 days.	Once background investigation is received, an average of 10 days to complete the process for an HSPD-12 ID card & IT access.
2009	1.Stewardship:L ead Federal agencies in the economical/effic ient management of Federal assets by spearheading effective policy development and by the exemplary mgmt of the buildings/ workplaces, motor vehicles, and personal property provide by GSA.	•	*	Number of GSA employees and contractors nationwide having HSPD-12 compliant credentials	No HSPD-12 compliant credentials are issued.	100% of GSA employees and contractors will have HSPD-12 compliant credentials.	As of 11/2/2009, 82% of GSA personnel have received thier HSPD-12 credentials. Of the GSA personnel with HSPD-12 credentials, 97% of employees and 66% of contractors have credentials.
2009	4.Innovation:De velop new and better ways of conducting business that result in more productive and effective Federal policies and administrative operations.	*	*	Percentage of GSA employees and contractors nationwide who have HSPD12-compli ant background checks.	Approximately 12,000 new employees and contractors per year.	100% of GSA employees and contractors nationwide have HSPD12-compli ant background checks	As of 11/1/2009, 99% of GSA employees have had a fingerprint and or a NACI background check. All new employees and contractors go through a fingerprint and or NACI check.
2009	4.Innovation:De velop new and better ways of conducting business that result in more productive and effective Federal policies and administrative operations.	•	•	Percent of employees and contractors using 2-factor authentication to access sensitive agency information	No 2-factor authentication mechanism currently available	100% of GSA employees and contractors accessing sensitive information will use 2-factor authentication	GSA has pushed LACS middleware to IT Help Desk; Information System Security Officers (ISSOs); and all GSA Regions.
2010	4.Innovation:De velop new and better ways of conducting business that result in more	*	*	Percent of employees and contractors using 2-factor authentication to access	No 2-factor authentication mechanism currently available	100% of GSA employees and contractors accessing sensitive information will	GSA has pushed LACS middleware to IT Help Desk; Information System Security

Table 1: Performance Information Table									
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results		
	productive and effective Federal policies and administrative operations.			sensitive agency information		use 2-factor authentication	Officers (ISSOs); and all GSA Regions. As of 7/1/10, 12,954 GSA personel are using their Access Cards (PIV cards) to log on to the GSA network (81% of required users).		
2010	4.Innovation:De velop new and better ways of conducting business that result in more productive and effective Federal policies and administrative operations.	•	•	Time to grant building and initial IT access	35 days under old system	Reduce to 10 days	Once background investigation is received, an average of 10 days to complete the prcoess for a GSA Access Card (PIV card); IT access.		
2010	1.Stewardship:L ead Federal agencies in the economical/effic ient management of Federal assets by spearheading effective policy development and by the exemplary mgmt of the buildings/ workplaces, motor vehicles, and personal property provide by GSA.	*	*	Number of GSA employees and contractors with HSPD-12 compliant credentials	No HSPD-12 compliant credentials are issued.	100% of GSA employees and contractors will have HSPD-12 compliant credentials.	As of 6/28/10, 80% of GSA personnel have received their HSPD-12 credentials. Of the GSA personnel with GSA Access Cards (HSPD-12 credentials), 97% of employees and 66% of contractors have credentials.		
2010	4.Innovation:De velop new and better ways of conducting business that result in more productive and effective Federal policies and administrative operations.	*	*	Percentage of GSA employees and contractors nationwide who have HSPD-12 compliant background checks.	Only 70% of GSA employees have a NACI (or better) background investigation.	100% of GSA employees and contractors nationwide have HSPD-12 compliant background checks.	As of 7/1/10, 99% of GSA employees have had a fingerprint and/or a NACI background check. All new employees and contractors go through a fingerprint and/or NACI check.		
2011	3. Operational Excellence	٠	٠	Number of GSA employees and contrators nationwide who have HSPD-12 compliant credentials.	No HSPD-12 compliant credentials are issued.	Maintain 100% of GSA employees and contractors nationwide who require HSPD-12 compliant	Not yet available		

		Tab	ole 1: Performan	ce Information Ta	ible		
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results
						credentials have HSPD-12 compliant credentials.	
2012	1. Innovation	*	•	Percentage of GSA personnel with HSPD-12 compliant credentials	74%	Maintain 100% of GSA employees and contractors nationwide who require HSPD-12 compliant credentials have HSPD-12 compliant credentials.	Not Yet Available
2011	3. Operational Excellence	*	*	Time to grant building and initial IT access.	35 days under old system.	Reduce to 10 days.	Not yet available
2011	1. Innovation	*	*	Percentage of employees and contractors using 2-factor authentication to access sensitive agency information.	No 2-factor authentication mechanism currently available	Maintain 100% of GSA employees and contractor accessing sensitive information will use 2-factor authentication	Not yet available
2012	1. Innovation	*	*	Percent of personnel using 2-factor authentication to access sensitive agency data	82%	Maintain 100% of GSA employees and contractor accessing sensitive information will use 2-factor authentication	Not Yet Available
2012	3. Operational Excellence	*	•	Percent of personnel using 2-factor authentication to access sensitive agency data	None - No 2-factor authentication mechanism currently available	Maintain 100% of GSA employees and contractors who require HSPD-12 compliant credentials will have HSPD-12 compliant background checks.100%	Not Yet Available
2011	3. Operational Excellence	*	*	Percentage of GSA employees and contractors nationwide who have HSPD-12 compliant background checks.	Only 70% of GSA employees have a NACI (or better) background investigation.	Maintain 100% of GSA employees and contractors who require HSPD-12 compliant credentials will have HSPD-12 compliant background checks.	Not yet available
2012	3. Operational Excellence	*	*	Time to grant initial IT and building access	35 days under old system	Reduce to 10 days	Not yet available

Table 1: Performance Information Table										
Fiscal Year	Strategic Goal(s) Supported	Measurement Area	Measurement Grouping	Measurement Indicator	Baseline	Target	Actual Results			

### Part III: For "Operation and Maintenance" investments ONLY (Steady State)

Section A: Cost and Schedule Performance (All Capital Assets)

	1. Comp	arison of Actua	al Work Comple	eted and Actua	I Costs to Curr	ent Approved	Baseline	
Description of Milestones	Planned Cost (\$M)	Actual Cost (\$M)	Planned Start Date	Actual Start Date	Planned Completion Date	Actual Completion Date	Planned Percent Complete	Actual Percent Complete
FY11 Steady State (SS)	*	*	2010-10-01		2011-09-30		0.00%	0.00%
FY09 Steady State (SS)	\$6.4	\$6.4	2008-10-01	2008-10-01	2009-09-30	2009-09-30	100.00%	100.00%
FY06 DME	\$2.7	\$2.6	2005-02-24	2005-02-24	2007-09-30	2007-09-30	100.00%	100.00%
FY10 Steady State (SS)	\$6.7	\$5.6	2009-10-01	2009-10-01	2010-09-30		83.00%	83.00%
FY08 DME	\$1.9	\$1.9	2007-10-01	2007-10-01	2008-09-30	2008-09-30	100.00%	100.00%
FY07 Steady State (SS)	\$0.7	\$0.7	2006-10-01	2006-10-01	2007-09-30	2007-09-30	100.00%	100.00%
FY08 Steady State (SS)	\$6.3	\$6.3	2007-10-01	2007-10-01	2008-09-30	2008-09-30	100.00%	100.00%
FY12 Steady State (SS)	*	*	2011-10-01		2012-09-30		0.00%	0.00%

<sup>\* -</sup> Indicates data is redacted.